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December 22, 2022

To the Councils of GSCA's Participating Watershed Municipalities

Re: GSCA 2023 DRAFT Operating and Capital Budget

Dear Councillors,

At the December 21, 2022, meeting of the Grey Sauble Conservation Authority (GSCA) Board of Directors, the Board of Directors passed the following resolution:

WHEREAS GSCA Staff have prepared the 2023 Draft Budget for the Board of Directors' consideration,

AND WHEREAS the Conservation Authorities Act requires that this Draft Budget be circulated to participating municipalities for a minimum 30-day commenting period,

THAT the Grey Sauble Conservation Authority Board of Directors receive the 2023 Draft Budget,

AND THAT Staff be directed to distribute the 2023 Draft Budget and Budget Companion to participating municipalities for the minimum 30-day review period.

AND THAT Staff bring a report before the Board of Directors at the February 2023 meeting of the Board for final review and approval of the 2023 Draft Budget back

Under the Conservation Authorities Act, GSCA is required to circulate this our Draft Budget to our participating municipalities for review for a minimum of 30-days prior to the GSCA Board of Directors voting to pass this budget.

Please find enclosed copies of Grey Sauble Conservation Authority's (GSCA) Draft 2023 Operating Budget, Draft 2023 Capital Budget, and Draft 2023 Levy Apportionment documents. Please note that the Board of Directors will consider this budget for approval at the February 22, 2023, Full Authority meeting.

To accompany and better explain GSCA's 2023 Draft Budget, GSCA has prepared a Budget Companion document which can be accessed in the Governance section of GSCA's webpage. Further, I extend an offer to make myself available to attend any municipal Council meeting between January 23, 2023, and February 20, 2023, to answer any questions that Council may have.

If Council has any comments or resolutions that they would like to provide, we would appreciate receiving such comments or resolutions no later than February 10, 2023, so that we can factor these into our Report to the Board.

We look forward to continuing to serve your municipality in 2023 and beyond, and truly value the positive partnerships that we have developed.

Kind Regards,

Tim Lanthier Chief Administrative Officer

**Grey Sauble Conservation Authority** 

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## **Enclosures:**

- GSCA 2023 Draft Operating Budget
- GSCA 2023 Draft Capital Budget
- GSCA 2023 Draft Levy Apportionment
- GSCA Budget Companion Link: <a href="https://www.greysauble.on.ca/wp-content/uploads/2022/12/GSCA\_BOD\_2023\_Budget\_Companion\_Draft\_16Dec2023.pdf">https://www.greysauble.on.ca/wp-content/uploads/2022/12/GSCA\_BOD\_2023\_Budget\_Companion\_Draft\_16Dec2023.pdf</a>

## GREY SAUBLE CONSERVATION AUTHORITY 2023 Draft BUDGET

	Approved 2022 Budget	Draft 2023 Budget		Approved 2022 Budget	Draft 2023 Budget
WATER MANAGEMENT			WATER MANAGEMENT		
Flood Forecasting & Warning			Flood Forecasting & Warning		
Salary, wages & benefits	127,017	140,880	Municipal Levy	107,984	124,980
Contracts & Services	5,160	5,950	CAA S39	29,400	29,550
Vehicles & Equipment	4,000	4,000	MECP (DWSP)		
Materials & Supplies	3,000	3,000	Agreements, MOUs and Grants		300
Training & Workshops	1,000	1,000	Services & Sales		
To Deferred Revenue			From Deferred Revenue	2,794	
Total Flood Forecasting & Warning	140,177	154,830	Total Flood Forecasting & Warning	140,177	154,830
Flood Control Structures			Flood Control Structures		
Salary, wages & benefits	1,500	6,500	Municipal Levy	5,707	8,857
Contracts & Services	2,500	2,500	CAA S39	1,643	1,643
Vehicles & Equipment	350	400	MECP (DWSP)		
Materials & Supplies	1,200	1,300	Agreements, MOUs and Grants		
Other	1,800	1,800	Interest & Gains		
To Reserves			From Reserves or Surplus		2,000
Total Flood Control Structures	7,350	12,500	<b>Total Flood Control Structures</b>	7,350	12,500
Erosion Control Structures			<b>Erosion Control Structures</b>		
Salary, wages & benefits	800	800	Municipal Levy	1,100	1,000
Contracts & Services			CAA S39	1,000	850
Vehicles & Equipment	300	300	MECP (DWSP)		
Materials & Supplies	1,000	750	Agreements, MOUs and Grants		
To Deferred Revenue			From Deferred Revenue		
Total Erosion Control Structures	2,100	1,850	<b>Total Erosion Control Structures</b>	2,100	1,850

	Approved 2022 Budget	Draft 2023 Budget		Approved 2022 Budget	Draft 2023 Budget
Other Dams			Other Dams		
Salary, wages & benefits	18,000	14,500	Municipal Levy	21,100	17,600
Contracts & Services			CAA S39		
Vehicles & Equipment	1,600	1,600	MECP (DWSP)		
Materials & Supplies	1,500	1,500	Agreements, MOUs and Grants		
Total Other Dams	21,100	17,600	<b>Total Other Dams</b>	21,100	17,600
TOTAL WATER MANAGEMENT	170,727	186,780	TOTAL WATER MANAGEMENT	170,727	186,780
Watershed Monitoring & Management Salary, wages & benefits Contracts & Services Vehicles & Equipment Materials & Supplies	17,528 14,000 5,000 400	18,655 18,000 3,000 400	Watershed Monitoring & Management Municipal Levy CAA S39 MECP (DWSP) Agreements, MOUs and Grants	36,928	38,755 1,300
Total Watershed Monitoring & Management	36,928	40,055	Total Watershed Monitoring & Management	36,928	40,055
Stewardship Salary, wages & benefits	58,776	69,527	<b>Stewardship</b> Municipal Levy	35,639	37,027
Contracts & Services	1,000	1,000	CAA S39		
Vehicles & Equipment	3,000	1,500	MECP (DWSP)		
Materials & Supplies			Agreements, MOUs and Grants		30,000
To Reserves			From Reserves or Surplus	27,137	5,000
Total Stewardship	62,776	72,027	Total Stewardship	62,776	72,027

	Approved 2022 Budget	Draft 2023 Budget		Approved 2022 Budget	Draft 2023 Budget
Environmental Planning & Regulations			<b>Environmental Planning &amp; Regulations</b>		
Salary, wages & benefits	397,298	660,018	Municipal Levy	86,305	60,000
Contracts & Services	2,000	14,712	CAA S39	2,993	2,993
Vehicles & Equipment	10,000	10,000	MECP		
Materials & Supplies	5,000	9,700	Agreements, MOUs and Grants		
Training & Workshops			Services & Sales	325,000	631,437
Total Environmental Planning & Regulations	414,298	694,430	<b>Total Environmental Planning &amp; Regulations</b>	414,298	694,430
Forestry, Species & Forestry Services			Forestry, Species & Forestry Services		
Salary, wages & benefits	132,159	155,478	Municipal Levy		100,000
Contracts & Services	200	200	CAA S39		
Vehicles & Equipment	8,000	6,000	MECP (DWSP)		
Materials & Supplies	1,600	3,600	Agreements, MOUs and Grants		
Training & Workshops			Services & Sales	25,000	50,000
Donations		3,000	Donations		3,000
Other			Interest & Gains		
To Reserves			From Reserves	111,012	15,278
To Deferred Revenue			From Surplus	5,947	
Total Forestry, Species & Forestry Services	141,959	168,278	<b>Total Forestry, Species &amp; Forestry Services</b>	141,959	168,278
Grey Sauble Forestry Service			<b>Grey Sauble Forestry Service</b>		
Salary, wages & benefits	104,802	97,334	Municipal Levy	_	
Contracts & Services	500	500	CAA S39		
Vehicles & Equipment	8,000	8,000	MECP (DWSP)		
Materials & Supplies	136,300	115,712	Agreements, MOUs and Grants	137,625	96,400
Training & Workshops			Services & Sales	108,000	116,628
To Reserves			From Reserves	3,977	8,518
<b>Total Grey Sauble Forestry Service</b>	249,602	221,546	<b>Total Grey Sauble Forestry Service</b>	249,602	221,546
TOTAL FORESTRY & SPECIES	391,561	389,824	TOTAL FORESTRY & SPECIES	391,561	389,824

	Approved 2022 Budget	Draft 2023 Budget		Approved 2022 Budget	Draft 2023 Budget
CONSERVATION LANDS			CONSERVATION LANDS		
Conservation Lands Policy & Strategy			Conservation Lands Policy & Strategy		
Salary, wages & benefits	117,632	126,920.05	Municipal Levy	137,967	138,2
Contracts & Services	30,000	15,500.00	CAA S39		
Vehicles & Equipment	1,500	1,500.00	MECP (DWSP)		
Materials & Supplies	771	1,000.00	Agreements, MOUs and Grants		
Training & Workshops			Services & Sales	64,488	76,
Other	85,000	80,000.00	Interest & Gains		
To Reserves			From Reserves	30,000	10,
To Deferred Revenue			From Surplus	2,448	
Total Conservation Lands Policy & Strategy	234,903	224,920	<b>Total Conservation Lands Policy &amp; Strategy</b>	234,903	224,
<b>Grey County Management Contract</b>			<b>Grey County Management Contract</b>		
Salary, wages & benefits	186,395	188,715	Municipal Levy		
Contracts & Services			CAA S39		
Vehicles & Equipment	14,500	16,000	MECP (DWSP)		
Materials & Supplies			Agreements, MOUs and Grants		
Training & Workshops			Services & Sales	200,895	204,
<b>Total Grey County Management Contract</b>	200,895	204,715	<b>Total Grey County Management Contract</b>	200,895	204,
Conservation Lands Operations			<b>Conservation Lands Operations</b>		
Salary, wages & benefits	267,044	283,529	Municipal Levy	170,208	171,
Contracts & Services	16,650	30,150	CAA S39	•	·
Vehicles & Equipment	22,000	25,000	MECP (DWSP)		
Materials & Supplies	23,150	21,100	Agreements, MOUs and Grants		
Training & Workshops	, and the second	•	Services & Sales	137,900	237,
Other			From Surplus	3,073	·
To Reserves	25,000	50,000	From Reserves	42,663	
<b>Total Conservation Lands Operations</b>	353,844	409,779	<b>Total Conservation Lands Operations</b>	353,844	409,

	Approved 2022 Budget	Draft 2023 Budget		Approved 2022 Budget	Draft 2023 Budget
Conservation Information &			Conservation Information &		
Community Outreach	00.107	00.701	Community Outreach	04.407	00.747
Salary, wages & benefits	82,126	88,701	Municipal Levy	94,497	82,746
Contracts & Services	10,350	10,350	CAA S39		
Vehicles & Equipment	500	600	MECP (DWSP)		
Materials & Supplies	3,250	3,250	Agreements, MOUs and Grants		
Training & Workshops			Services & Sales		17,255
Donations	100	100	Donations		
To Deferred Revenue			From Surplus	1,829	3,000
Total Conservation Information &	96,326	103,001	<b>Total Conservation Information &amp;</b>	96,326	103,001
Community Outreach			<b>Community Outreach</b>		
Education			Education		
Salary, wages & benefits	56,530	38,503	Municipal Levy		
Contracts & Services	7,528	7,498	CAA S39		
Vehicles & Equipment	250	250	MECP (DWSP)		
Materials & Supplies	2,800	2,000	Agreements, MOUs and Grants	3,000	
Training & Workshops			Services & Sales	56,962	49,280
To Reserves		1,029	From Reserves	7,146	
Total Education	67,108	49,280	Total Education	67,108	49,280

	Approved 2022 Budget	Draft 2023 Budget		Approved 2022 Budget	Draft 2023 Budget
Administration, Finance & Human Resources			Administration, Finance & Human Resources		
Salary, wages & benefits	390,218	382,076	Municipal Levy	549,150	535,971
Contracts & Services	58,727	65,700	CAA S39	2,020	2,020
Vehicles & Equipment	1,000	1,500	MECP (DWSP)		
Materials & Supplies	6,500	7,870	Agreements, MOUs and Grants		
Training & Workshops	13,000	20,000	Services & Sales	39,959	109,619
Donations			Donations	1,600	1,100
Other	129,305	175,565	Interest & Gains	2,000	4,000
To Deferred Revenue			From Surplus	4,021	
Total Administration, Finance & Human			Total Administration, Finance & Human		
Resources	598,750	652,710	Resources	598,750	652,710

	Approved 2022 Budget	Draft 2023 Budget		Approved 2022 Budget	Draft 2023 Budget
GIS, Information Management & Information Technology			GIS, Information Management & Information Technology		
Salary, wages & benefits	253,739	254,953	Municipal Levy	268,745	243,605
Contracts & Services	17,855	19,995	CAA S39		
Vehicles & Equipment	1,000	500	MECP (DWSP)		
Materials & Supplies	4,900	5,700	Agreements, MOUs and Grants		
Training & Workshops			Services & Sales	2,000	37,543
To Deferred Revenue			From Surplus	6,750	
Total GIS & Information Management	277,494	281,148	<b>Total GIS &amp; Information Management</b>	277,494	281,148
Source Water Protection			Source Water Protection		
Salary, wages & benefits	169,160	177,854	Municipal Levy		
Contracts & Services	15,000	20,000	CAA S39		
Vehicles & Equipment	1,500	1,500	MECP (DWSP)	188,660	211,407
Materials & Supplies	3,000	3,000	Agreements, MOUs and Grants		
To Deferred Revenue		9,053	From Deferred Revenue		
<b>Total Source Water Protection</b>	188,660	211,407	<b>Total Source Water Protection</b>	188,660	211,407
	_			_	
Source Water Risk Management Service			Source Water Risk Management Service		
Salary, wages & benefits	54,460	56,905	Municipal Levy		
Contracts & Services	9,000	9,000	CAA S39		
Vehicles & Equipment	1,000	1,000	MECP (DWSP)		
Materials & Supplies	2,000	2,000	Agreements, MOUs and Grants		
Training & Workshops	1,000	1,000	Services & Sales	50,200	50,000
To Reserves			From Reserves	17,260	19,905
Total Source Water Risk Management Service	67,460	69,905	<b>Total Source Water Risk Management Service</b>	67,460	69,905

	Approved 2022 Budget	Draft 2023 Budget		Approved 2022 Budget	Draft 2023 Budget
Fleet & Equipment Management			Fleet & Equipment Management		
Salary, wages & benefits	8,504	8,777	Municipal Levy		
Contracts & Services	25,000	26,000	CAA S39		
Materials & Supplies	30,000	32,000	Agreements, MOUs and Grants		
Training & Workshops			Services & Sales	83,500	82,650
To Reserves	19,996	15,873	From Reserves		
Total Fleet & Equipment Management	83,500	82,650	<b>Total Fleet &amp; Equipment Management</b>	83,500	82,650
Total Operating Budget	3,245,230	3,672,629	<b>Total Operating Budget</b>	3,245,230	3,672,629
Total Operations Budget Expenses			Total Operations Budget Funding		
Salary, wages & benefits	2,443,688	2,770,623	Municipal Levy	1,515,329	1,560,625
Contracts & Services	215,470	247,055	CAA S39	37,056	37,056
Vehicles & Equipment	83,500	82,650	MECP (DWSP)	188,660	211,407
Materials & Supplies	226,371	213,882	Agreements, MOUs and Grants	140,625	128,500
Training & Workshops	15,000	22,000	Services & Sales	1,093,904	1,663,241
Donations	100	3,100	Donations	1,600	4,100
Other	216,105	257,365	Interest & Gains	2,000	4,000
To Reserves	44,996	66,902	From Reserves	239,195	60,701
To Deferred Revenue/Surplus	-	9,053	From Surplus	26,861	3,000
Total Operating Budget	3,245,230	3,672,629	Total Operating Budget	3,245,230	3,672,629

## GREY SAUBLE CONSERVATION AUTHORITY 2023 PROPOSED CAPITAL BUDGET **EXPENSES FUNDING**

	Draft 2023 Budget		Draft 2023 Budget
WATER MANAGEMENT	Ü	WATER MANAGEMENT	Ü
Flood Forecasting & Warning		Flood Forecasting & Warning	
Clendenan Log replacement Phase 1		Clendenan Log replacement Phase 1	
Materials and Supplies	8,000	Reserves	3,000
		WECI	5,000
WATER MANAGEMENT Subtotal	8,000	WATER MANAGEMENT Subtotal	8,000
CONSERVATION LANDS Policy/Operations		CONSERVATION LANDS Policy/Operations	
Entrance Signs		Entrance Signs	
Contracts & Services	2,500	Municipal Levy	2,500
		Reserves	
Wayfinding Signage - Inglis, Clendenan		Wayfinding Signage - Inglis, Clendenan	
Materials	2,000	Municipal Levy	2,000
Trailhead Signage - Inglis		Trailhead Signage - Inglis	
Materials	2,200	Reserves	2,200
		Sales and Services	
Troil Edging Loglic		Trail Edging Inglia	
Trail Edging - Inglis	/00	Trail Edging - Inglis	
Materials	600	Reserves	/00
		Sales and Services	600

**EXPENSES** FUNDING

	Draft 2023 Budget		Draft 2023 Budget
	buuget		budget
Flagship Signage - Inglis		Flagship Signage - Inglis	
Contracts & Services	2,500	Municipal Levy	2,500
	_		_
Foot Bridge & Trail replacement - Inglis		Foot Bridge & Trail replacement - Inglis	
Contracts & Services	25,000	Municipal Levy	
		Reserves	19,000
	_	Donations	6,000
Christie Beach - Change Rooms		Christie Beach - Change Rooms	
Contracts & Services	1,500	Municipal Levy	
		Reserves	1,500
Feversham Washroom		Feversham Washroom	_
	1 500		
Contracts and Services	1,500	Municipal Levy	1 500
Various Chara Danainting Dusicate		Reserves	1,500
Various - Stone Repointing Projects	15.000	Various - Stone Repointing Projects	15 000
Contracts & Services	15,000	Reserves	15,000
CONSERVATION LANDS Subtotal	52,800	CONSERVATION LANDS Subtotal	52,800
			-
Administration, Finance & Human Resources		Administration, Finance & Human Resources	
Admin Centre refurbish - Phase 1 & 2		Admin Centre refurbish Phase 1 & 2	
Contracts & Services	100,000	Reserves	100,000
Administration, Finance & Human Resources		Administration, Finance & Human Resources	
Admin Centre renovation reserve		Admin Centre renovation reserve	
To Reserves	50,000	Municipal Levy	50,000

## EXPENSES FUNDING

	Draft 2023 Budget		Draft 2023 Budget
Admin Centre - Office Furniture		Admin Centre - Office Furniture	
Materials and Supplies Reserves	5,000	Municipal Levy Reserves	5,000
Administration, Finance & Human Resources		Administration, Finance & Human Resources	
Subtotal	155,000	Subtotal	155,000
GIS, Information Management & Information Technology - Socet Machine		GIS, Information Management & Information Technology - Socet Machine	
Materials	8,000	Levy Reserves	4,000 4,000
GIS, Information Management & Information Technology - Swoop		GIS, Information Management & Information Technology - 2020 Smart Screen	
Reserve	3,000	Municipal Levy	3,000
GIS, Information Management & Information Technology - Workstations		GIS, Information Management & Information Technology - Workstations	
Materials & Supplies	13,500	Municipal Levy	11,000
GIS, Information Management & Information Technology - Subtotal	24,500	Reserves GIS, Information Management & Information Technology - Subtotal	2,500

EXPENSES FUNDING

	Draft 2023 Budget		Draft 2023 Budget
Fleet & Equipment Management		Fleet & Equipment Management	
Vehicles & Equipment	70,000	Services & Sales	
		From Reserves	70,000
Fleet & Equipment Management Subtotal	70,000	Fleet & Equipment Management Subtotal	70,000
Total Proposed Capital Budget	310,300	Total Proposed Capital Budget	310,300
	2023 Budget		2023 Budget
Total Capital Budget		Total Capital Budget	
Salary, wages & benefits		Municipal Levy	80,000
Contracts & Services	148,000	CAA S39	
Vehicles & Equipment	70,000	MECP (WECI)	5,000
Materials & Supplies	34,300	Agreements, MOUs and Grants	
Training & Workshops		Services & Sales	600
Donations		Donations	6,000
Other		Interest & Gains	
To Reserves	58,000	From Reserves	218,700
To Deferred Revenue		From Deferred Revenue	
Total Capital Budget	310,300	Total Capital Budget	310,300
2022 Capital Budget	206,800		

							Proposed	Proposed	Proposed		Proposed
	2021	2021	2022	2022	2022		2023	2023	Levy		Levy Installment
	Modified C.V.A.	Portion of	Modified C.V.A.	Portion of	Levy /\$1000	2022	Levy /\$1000	Levy	Increase	% Increase	
	in Watershed	Watershed	in Watershed	Watershed	of Mod.CVA	Levy	of Mod.CVA				
Arran-Elderslie	403,269,641	0.02711	409,849,369	0.02707	0.10471	42,225.64	0.10837	44,416.40	2,190.76	5.1882%	11,104.10
Blue Mountains	4,106,572,322	0.27606	4,255,419,524	0.28109	0.10471	429,991.80	0.10837	461,170.42	31,178.62	7.2510%	115,292.6
Chatsworth	461,673,369	0.03103	470,093,204	0.03105	0.10471	48,340.99	0.10837	50,945.17	2,604.18	5.3871%	12,736.29
Georgian Bluffs	1,914,604,760	0.12871	1,940,749,574	0.12820	0.10471	200,474.82	0.10837	210,323.87	9,849.05	4.9129%	52,580.9
Grey Highlands	1,252,204,181	0.08418	1,266,873,756	0.08368	0.10471	131,116.05	0.10837	137,294.27	6,178.22	4.7120%	34,323.5
Meaford	2,024,344,410	0.13608	2,053,530,205	0.13565	0.10471	211,965.46	0.10837	222,546.19	10,580.73	4.9917%	55,636.5
Owen Sound	2,682,873,187	0.18035	2,684,879,260	0.17735	0.10471	280,918.83	0.10837	290,967.06	10,048.23	3.5769%	72,741.7
South Bruce Peninsula	2,030,370,885	0.13649	2,057,360,502	0.13590	0.10471	212,596.49	0.10837	222,961.29	10,364.80	4.8753%	55,740.32
	14,875,912,755		15,138,755,394	·		1,557,630.08	·	1,640,624.67	82,994.59		410,156.1

inc in modified CVA 1.767% C.V.A. = Current Value Assessment

5.33% Overall percentage levy increase

5.32826% 0.10837 1,640,624.67

C.V.A. = Current Value Assessment